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TOWNSHIP OF WEST BRANCH

OGEMAW COUNTY, MICHIGAN

FINANCIAL STATEMENTS MARCH 31, 2008

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OFFICES: BAY CITY, CLARE, GLADWIN AND WEST BRANCH

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## WEINLANDER FITZHUGH

CERTIFIED PUBLIC ACCOUNTANTS
& CONSULTANTS

#### INDEPENDENT AUDITORS' REPORT

August 7, 2008

Township Board Township of West Branch Ogemaw County, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Township of West Branch, West Branch, Michigan as of and for the year ended March 31, 2008, which collectively comprise the Township's basic financial statements as listed in the index. These financial statements are the responsibility of the Township's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with U.S. generally accepted auditing standards and the standards applicable to financial audits contained in Governmental Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business type-activities, each major fund, and the aggregate remaining fund information of the Township of West Branch as of March 31, 2008, and the respective changes in financial position and cash flows, where applicable, thereof for the year then ended, in conformity with U.S. generally accepted accounting principles.

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## WEINLANDER FITZHUGH

Township Board Township of West Branch August 7, 2008 Page 2

The accompanying management's discussion and analysis and budgetary comparison information as listed in the index are not a required part of the basic financial statements but is supplementary information required by U.S. generally accepted accounting principles. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

In accordance with Government Auditing Standards, we have also issued our report dated August 7, 2008 on our consideration of the Township of West Branch's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

Weinlander Fitzhugh

Management's Discussion & Analysis For the Year Ended March 31, 2008

Our discussion and analysis of the Township of West Branch's financial performance provides an overview of the Township's financial activities for the fiscal year ended March 31, 2008.

#### **Financial Highlights**

State shared revenues were for \$189,385 or 47% of the Township's general fund revenues. In addition, tax related revenue was \$139,976 or 35% of the Township's general fund revenues. The General Fund reported an decrease in fund balance of \$37,496.

#### **Using this Annual Financial Report**

This annual financial report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the Township of West Branch financially as a whole. The *Government-wide Financial Statements* provide information about the activities of the whole Township, presenting both an aggregate view of the Township's finances and a longer-term view of those finances. The fund financial statements provide the next level of detail. For governmental activities, these statements tell how services were financed in the short-term as well as what remains for future spending.

The fund financial statements look at the Township's operations in more detail than the government-wide financial statements by providing information about the Township's most significant funds; the General Fund, Capital Projects Fund, Gypsy Moth Fund, Water and Sanitary Sewer Fund and Water 2 Fund. Proprietary fund statements provide both long-term and short-term financial information consistent with the focus provided by the government-wide financial statements for the Township's water and sewer operations. The remaining statement, the statement of fiduciary net assets, presents financial information about activities for which the Township acts solely as an agent or trustee.

The following summarizes the presentation included in this annual financial report.

Management's Discussion and Analysis (MD&A) (Required Supplemental Information).

**Basic Financial Statements** 

- Government-wide Financial Statements
- Fund Financial Statements
- Notes to the Basic Financial Statements

Budgetary Information for the General Fund and the Gypsy Moth Fund (Required Supplemental Information).

Management's Discussion & Analysis For the Year Ended March 31, 2008

#### Reporting the Township as a Whole

The Statement of Net Assets and Statement of Activities

One of the most important questions asked about the Township's finances is, "Is the Township better or worse off as a result of the year's activities?". The Statement of Net Assets and the Statement of Activities report information about the Township as a whole and about its activities in a manner that helps to answer this question. These statements include all assets and liabilities using the accrual basis of accounting similar to the accounting used by private sector businesses. All of the current year's revenues and expenses are taken into consideration regardless of when cash is received or paid.

These two statements report the Township's net assets as a way to measure the Township's financial position. The change in net assets provides the reader a tool to assist in determining whether the Township's financial health is improving or deteriorating. The reader will need to consider other nonfinancial factors such as property tax base and facility conditions in arriving at their conclusion regarding the overall health of the Township.

In the Statement of Net Assets and the Statement of Activities, the Township is divided into three kinds of activities:

- Governmental Activities Most of the Township's basic services are reported here, including the
  fire, streets and general administration. Sales taxes (state shared revenues) and property taxes
  finance most of these activities.
- Business Type Activities The Township charges a fee to customers to help it cover all or most of the cost of certain services it provides. The Township's water and sewer systems are reported here.
- Component Unit The Township includes the Downtown Development Authority in their report.
   Although legally separate, this component unit is important because the Township is financially accountable for it.

#### **Reporting the Township's Most Significant Funds**

Fund Financial Statements

The Township's fund financial statements provide detailed information about the most significant funds — not the Township as a whole. Some funds are required to be established by State law or by bond covenants. Other funds are established to help it control and manage money for particular purposes or to meet legal responsibilities for using certain taxes, grants, and other sources of revenue. The Township's three types of funds; governmental, proprietary and fiduciary, use different accounting approaches as further described in the notes to the financial statements.

Management's Discussion & Analysis For the Year Ended March 31, 2008

#### Governmental Funds

Most of the Township's activities are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in future periods. These funds are reported using an accounting method called modified accrual accounting, which measures cash and other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the Township's general operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources available to spend in the near future to finance the Township's programs. The relationship (or differences) between governmental activities (reported in the Statement of Net Assets and the Statement of Activities) and governmental funds is reconciled in the basic financial statements.

#### Proprietary Funds

These funds are reported in fund financial statements and generally report services for which the Township charges a fee. Enterprise funds essentially encompass the same functions reported as business-type activities in the Government-wide statements.

These funds present the Township's water and sewer operations that are managed by the Township. The Township has sole authority to set rates and is financially responsible for the integrity of the system. The financial statements reflect the financial position and results of operations for the system for the fiscal year ending March 31, 2008.

#### Fiduciary Funds

The Township is the trustee, or fiduciary, for tax collections. All of the Township's fiduciary activities are reported in a separate Statement of Fiduciary Net Assets. We exclude these activities from the Township's other financial statements because the assets cannot be utilized by the Township to finance its operations.

#### **Government - wide Financial Analysis**

**Financial position -** The statement of net assets provides the perspective of the Township as a whole. Exhibit A provides a summary of the Township's net assets as of March 31, 2008 and 2007.

Management's Discussion & Analysis For the Year Ended March 31, 2008

#### Exhibit A

|  | Governmental Activities |    |         | Business-Type Activities |           |    |           | Totals |           |    |           |
|--|-------------------------|----|---------|--------------------------|-----------|----|-----------|--------|-----------|----|-----------|
|  | 2008                    |    | 2007    |                          | 2008      |    | 2007      |        | 2008      |    | 2007      |
| Assets Current and other assets                  | \$<br>874,305           | \$ | 560,429 | \$                       | 855,871   | \$ | 851,670   | \$     | 1,730,176 | \$ | 1,412,099 |
| Capital assets - net of accumulated depreciation | 54,195                  | -  | 56,754  |                          | 4,298,323 |    | 3,968,477 |        | 4,352,518 |    | 4,025,231 |
| Total assets                                     | 928,500                 |    | 617,183 |                          | 5,154,194 |    | 4,820,147 |        | 6,082,694 |    | 5,437,330 |
| Liabilities                                      |                         |    |         |                          |           |    |           |        |           |    |           |
| Current liabilities                              | 349,650                 |    | 8,385   |                          | 440,112   |    | 196,882   |        | 789,762   |    | 205,267   |
| Long-term liabilities                            | <br>118,000             |    | 0       |                          | 785,000   |    | 950,000   |        | 903,000   |    | 950,000   |
| Total liabilities                                | <br>467,650             |    | 8,385   |                          | 1,225,112 |    | 1,146,882 |        | 1,692,762 |    | 1,155,267 |
| Net Assets                                       |                         |    |         |                          |           |    |           |        |           |    |           |
| Invested in capital assets -                     |                         |    |         |                          |           |    |           |        |           |    |           |
| net of related debt                              | 54,195                  |    | 56,754  |                          | 3,336,181 |    | 2,844,407 |        | 3,390,376 |    | 2,901,161 |
| Unrestricted                                     | <br>406,655             |    | 552,044 |                          | 592,901   |    | 828,858   |        | 999,556   | _  | 1,380,902 |
| Total net assets                                 | \$<br>460,850           | \$ | 608,798 | \$                       | 3,929,082 | \$ | 3,673,265 |        | 4,389,932 |    | 4,282,063 |

Exhibit A focuses on net assets. The Township's total net assets were \$4,389,932. Capital assets - net of related debt, totaling \$3,390,376 compares the original cost, less depreciation of the Township's capital assets to long-term debt used to finance the acquisition of those assets.

The \$999,556 of unrestricted net assets of governmental and business-type activities represents the *accumulated* results of all past years' operations. The operating results of the General, Special Revenue, and Enterprise Funds will have a significant impact on the change in unrestricted assets from year to year.

**Results of operations -** The results of this year's operations for the Township as a whole are reported in the statement of activities, which shows the changes in net assets for the year ended March 31, 2008. Exhibit B provides a summary of the Township's operations for 2008 and 2007.

## Management's Discussion & Analysis For the Year Ended March 31, 2008

|                                   | Governmenta  | l Activities | Business-Typ | pe Activities | Totals     |              |  |  |
|-----------------------------------|--------------|--------------|--------------|---------------|------------|--------------|--|--|
|                                   | 2008         | 2007         | 2008         | 2007          | 2008       | 2007         |  |  |
| Exhibit B                         |              |              |              |               |            |              |  |  |
| Revenue                           |              |              |              |               |            |              |  |  |
| Program revenue:                  |              |              |              |               |            |              |  |  |
| Charges for services              | \$ 21,530    | \$ 33,019    | \$ 252,972   | \$ 252,420    | \$ 274,502 | \$ 285,439   |  |  |
| Grants and contributions          | 471,282      | 0            | 387,710      | 1,539,995     | 858,992    | 1,539,995    |  |  |
| General revenue:                  |              |              |              |               |            |              |  |  |
| Taxes                             | 139,976      | 130,014      | 0            | 0             | 139,976    | 130,014      |  |  |
| State shared revenue              | 189,385      | 187,847      | 0            | 0             | 189,385    | 187,847      |  |  |
| Interest and investment earnings  | 23,955       | 22,277       | 39,673       | 31,857        | 63,628     | 54,134       |  |  |
| Other                             | 33,103       | 23,784       | 9,748        | 9,901         | 42,851     | 33,685       |  |  |
| Total revenue                     | 879,231      | 396,941      | 690,103      | 1,834,173     | 1,569,334  | 2,231,114    |  |  |
| Function/Program Expenses         |              |              |              |               |            |              |  |  |
| Legislative                       | 64,248       | 64,465       | 0            | 0             | 64,248     | 64,465       |  |  |
| General government                | 105,809      | 130,335      | 0            | 0             | 105,809    | 130,335      |  |  |
| Public safety                     | 49,293       | 47,431       | 0            | 0             | 49,293     | 47,431       |  |  |
| Public works                      | 208,524      | 114,403      | 0            | 0             | 208,524    | 114,403      |  |  |
| Capital projects                  | 585,244      | 0            | 0            | 0             | 585,244    | 0            |  |  |
| Other                             | 14,061       | 20,716       | 0            | 0             | 14,061     | 20,716       |  |  |
| Water and sewer                   | 0            | 0            | 434,286      | 402,908       | 434,286    | 402,908      |  |  |
| Total expenses                    | 1,027,179    | 377,350      | 434,286      | 402,908       | 1,461,465  | 780,258      |  |  |
| Increase (Decrease) in Net Assets | \$ (147,948) | \$ 19,591    | \$ 255,817   | \$ 1,431,265  | \$ 107,869 | \$ 1,450,856 |  |  |

Management's Discussion & Analysis For the Year Ended March 31, 2008

As reported in the statement of activities, the cost of all of our *Governmental and Business-Type Activities* was \$1,461,465. Certain activities were partially funded by \$274,502 from those who benefited from the programs or by the other Townships and organizations that subsidized certain programs with contributions of \$858,992. We paid for the remaining "public benefit" portion of our governmental and business-type activities with \$139,976 in taxes, \$189,385 in state shared revenue and with our other revenues, such as interest and miscellaneous revenues.

The governmental activities net assets experienced a decrease of \$147,948 resulting from an increase in spending on capital projects.

The water and sewer funds experienced an increase of \$255,817 resulting from customer charges over expenses for the year.

#### The Township's Funds

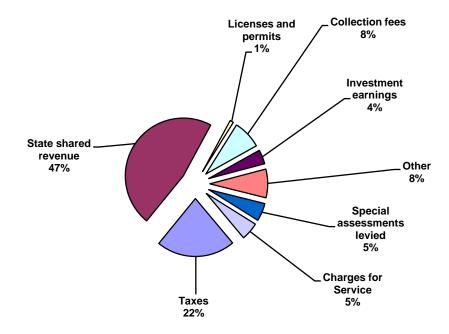
The Township uses funds to help it control and manage money for particular purposes. Looking at funds helps the reader consider whether the Township is being accountable for the resources taxpayers and others provide to it and may provide more insight into the Township's overall financial health.

The Township's governmental funds reported a combined fund balance of \$731,655, which is an increase from last year's total of \$552,044. The schedule below details the fund balance and the total change in fund balances as of March 31, 2008.

|                       |            | nd Balance<br>ch 31, 2008 | <br>nd Balance<br>ch 31, 2007 | Increase<br>(Decrease) |          |  |
|-----------------------|------------|---------------------------|-------------------------------|------------------------|----------|--|
| General Fund          | \$         | 441,674                   | \$<br>479,170                 | \$                     | (37,496) |  |
| Capital Projects Fund |            | 213,812                   | 0                             |                        | 213,812  |  |
| Special Revenue Fund  |            | 76,169                    | 72,874                        |                        | 3,295    |  |
| Total                 | \$ 731,655 |                           | \$<br>552,044                 | \$                     | 179,611  |  |

Management's Discussion & Analysis
For the Year Ended March 31, 2008

The graph below details the major sources of the Township's General Fund revenues.



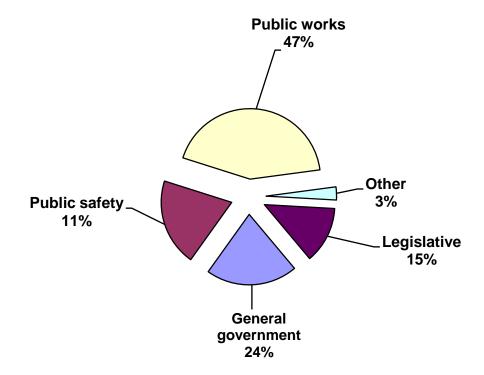
The chart below compares current year revenues with last year.

|                            |               |               | Percentage |
|----------------------------|---------------|---------------|------------|
|                            | 2008          | 2007          | Change     |
| Revenues by Function       |               | <br>          |            |
| Taxes                      | \$<br>87,625  | \$<br>77,160  | 14%        |
| Collection fees            | 31,513        | 32,698        | -4%        |
| State shared revenue       | 189,385       | 187,847       | 1%         |
| Special assessments levied | 20,838        | 20,156        | 3%         |
| Charges for services       | 21,530        | 33,019        | -35%       |
| Interest                   | 17,586        | 18,986        | -7%        |
| Permits                    | 443           | 1,159         | -62%       |
| Other                      | <br>32,660    | <br>22,625    | 44%        |
|                            |               | <br>          |            |
| Total                      | \$<br>401,580 | \$<br>393,650 | 2%         |

Overall, 2008 revenues are up \$7,930 or 2% from 2007 mainly due to an increase in other revenue and the increase in tax collections.

Management's Discussion & Analysis For the Year Ended March 31, 2008

The graph below details the General Fund expenditure categories of the Township.



The chart below compares current year expenditures with last year.

|                          |      |         |    |         | Percentage |
|--------------------------|------|---------|----|---------|------------|
|                          | 2008 |         |    | 2007    | Change     |
| Expenditures by Function |      |         |    |         |            |
| Legislative              | \$   | 64,248  | \$ | 64,465  | 0%         |
| General government       |      | 103,249 |    | 133,431 | -23%       |
| Public safety            |      | 49,293  |    | 47,431  | 4%         |
| Public works             |      | 208,524 |    | 114,403 | 82%        |
| Other                    |      | 13,762  |    | 20,541  | -33%       |
| m . 1                    | Φ.   | 120.076 | Φ. | 200.251 | 150/       |
| Total                    | \$   | 439,076 | \$ | 380,271 | 15%        |

Management's Discussion & Analysis For the Year Ended March 31, 2008

Expenditures increased by \$58,805 or 15% from 2007 mainly resulting from the work performed in 2008 for repairs and maintenance and contracted road construction.

**Water and Sewer System Funds** -The Township's Proprietary funds (the Water and Sewer and Water 2 Enterprise Funds) reported net assets of \$3,929,082 which is an increase of \$255,817 over last year's net assets of \$3,673,265. The increase was due to the fact that special assessment continues.

#### **General Fund Budgetary Highlights**

Over the course of the year, the Township revises its budget to reflect changes in revenues and expenditures. State law requires that the budget be amended to ensure that expenditures do not exceed appropriations. A schedule showing the Township's original and final budget amounts compared with amounts actually paid and received is provided in required supplemental information of these financial statements. There were no changes to the General Fund original budget during the year:

- Actual revenues for the year were \$48,195 greater than anticipated. This was mostly a result of the increase in interest income due to the additional amount of funds deposited, an increase in charges for services and an increase in tax collections.
- Actual expenditures for the year were \$44,879 less than anticipated, which was due to public
  works not using as much funding for repairs and maintenance and construction as originally
  budgeted and due to general government not using as much funding as originally anticipated.

Management's Discussion & Analysis
For the Year Ended March 31, 2008

#### **Capital Assets**

At March 31, 2008, the Township had \$4.3 million invested in a broad range of capital assets, including land, buildings, equipment and water and sewer systems.

|                               | Govern       | Governmental |        |    | Business-Type |        |           |        |           |    |           |
|-------------------------------|--------------|--------------|--------|----|---------------|--------|-----------|--------|-----------|----|-----------|
|                               | <br>Activ    | vities       |        |    | Acti          | vities |           | Totals |           |    |           |
|                               | 2008         |              | 2007   |    | 2008          |        | 2007      |        | 2008      |    | 2007      |
| Land                          | \$<br>36,436 | \$           | 36,436 | \$ | 26,700        | \$     | 26,700    | \$     | 63,136    | \$ | 63,136    |
| Land improvements             | 2,350        |              | 2,350  |    | 0             |        | 0         |        | 2,350     |    | 2,350     |
| Buildings and improvements    | 21,860       |              | 21,860 |    | 0             |        | 0         |        | 21,860    |    | 21,860    |
| Equipment                     | 22,582       |              | 22,333 |    | 0             |        | 0         |        | 22,582    |    | 22,333    |
| Water and Sanitary            | 0            |              | 0      |    | 3,481,777     |        | 3,017,213 |        | 3,481,777 |    | 3,017,213 |
| Water 2 System                | <br>0        |              | 0      |    | 2,065,375     |        | 2,065,375 |        | 2,065,375 |    | 2,065,375 |
| Total capital assets          | 83,228       |              | 82,979 |    | 5,573,852     |        | 5,109,288 |        | 5,657,080 |    | 5,192,267 |
| Less accumulated depreciation | 29,033       |              | 26,225 |    | 1,275,529     |        | 1,140,811 |        | 1,304,562 |    | 1,167,036 |
| Net capital assets            | \$<br>54,195 | \$           | 56,754 | \$ | 4,298,323     | \$     | 3,968,477 | \$     | 4,352,518 | \$ | 4,025,231 |

We present more detailed information about our governmental activities capital assets in the notes to the financial statements.

Management's Discussion & Analysis For the Year Ended March 31, 2008

#### **Debt**

At the end of this year, the Township had \$1,275,000 in long-term debt outstanding versus \$1,110,000 in the previous year. The Township's debt is related to water and sewer system improvements reported in the proprietary funds and a capital project fund for Brownfield Redevelopment in the governmental funds. This debt is summarized as follows:

|               | 2008            | <br>2007        |
|---------------|-----------------|-----------------|
| Note payable  | \$<br>325,000   | \$<br>0         |
| Bonds payable | 530,000         | 620,000         |
| Lease payable | 420,000         | 490,000         |
|               |                 |                 |
|               | \$<br>1,275,000 | \$<br>1,110,000 |

#### **Factors Expected to Have an Effect on Future Operations**

The following is a listing of items that the Township's officials feel will have significant effect on the fund balance in the next year:

- Road construction and road maintenance
- Maintenance of sewer and water lines and lift stations
- Sewer plant construction
- Legal fees
- Roofing on hall
- Searfoss-Fox platted subdivision, which are sewer/water responsibilities

#### **Contacting The Township's Management**

This financial report is designed to provide our citizens, taxpayers, customers, and creditors with a general overview of the Township's finances and to show the Township's accountability for the money it receives. If you have questions about this report or need additional information, contact the Township Clerk's Office at 1705 S. Fairview Road, West Branch, MI 48661.

## Statement of Net Assets March 31, 2008

|                                   |     | P          | rimar | y Governmei | nt           |    |         |
|-----------------------------------|-----|------------|-------|-------------|--------------|----|---------|
|                                   | Gov | vernmental | Bus   | siness-type |              | Co | mponent |
|                                   | A   | ctivities  |       | ctivities   | Total        |    | Units   |
|                                   |     |            |       |             |              | -  |         |
| Assets                            |     |            |       |             | *            |    |         |
| Cash and investments              | \$  | 554,306    | \$    | 782,336     | \$ 1,336,642 | \$ | 164,003 |
| Receivables:                      |     |            |       |             |              |    |         |
| Accounts receivable               |     | 279,916    |       | 53,997      | 333,913      |    | 0       |
| Assessment receivable             |     | 4,098      |       | 33,906      | 38,004       |    | 0       |
| Accrued interest receivable       |     | 667        |       | 7,156       | 7,823        |    | 0       |
| Taxes receivable                  |     | 8,420      |       | 0           | 8,420        |    | 0       |
| Due from other governmental units |     | 0          |       | 0           | 0            |    | 121,369 |
| Internal balances                 |     | 26,898     |       | (26,898)    | 0            |    | 0       |
| Bond discount                     |     | 0          |       | 5,374       | 5,374        |    | 0       |
| Capital assets less accumulated   |     |            |       |             |              |    |         |
| depreciation                      |     | 54,195     |       | 4,298,323   | 4,352,518    |    | 0       |
|                                   |     |            |       | _           |              |    |         |
| Total assets                      |     | 928,500    |       | 5,154,194   | 6,082,694    |    | 285,372 |
|                                   |     |            |       |             |              |    |         |
| Current Liabilities               |     |            |       |             |              |    |         |
| Accounts payable                  |     | 141,369    |       | 141,601     | 282,970      |    | 0       |
| Accrued interest payable          |     | 0          |       | 12,142      | 12,142       |    | 0       |
| Accrued liabilities               |     | 1,281      |       | 0           | 1,281        |    | 0       |
| Due to other governmental units   |     | 0          |       | 121,369     | 121,369      |    | 0       |
| Note payable                      |     | 207,000    |       | 0           | 207,000      |    | 0       |
| Bonds payable                     |     | 0          |       | 95,000      | 95,000       |    | 0       |
| Capital lease                     |     | 0          |       | 70,000      | 70,000       |    | 0       |
| Total current liabilities         |     | 349,650    |       | 440,112     | 789,762      |    | 0       |
| Long-term Liabilities             |     |            |       |             |              |    |         |
| -                                 |     | 118,000    |       | 0           | 118,000      |    | 0       |
| Note payable                      |     |            |       | 435,000     | 435,000      |    | 0       |
| Bonds payable                     |     | 0          |       | -           | *            |    |         |
| Capital lease                     | 1   | 110,000    |       | 350,000     | 350,000      |    | 0       |
| Total long-term liabilities       |     | 118,000    |       | 785,000     | 903,000      |    | 0       |
| Total liabilities                 |     | 467,650    |       | 1,225,112   | 1,692,762    |    | 0       |
| Net Assets                        |     |            |       |             |              |    |         |
| Investment in capital assets -    |     |            |       |             |              |    |         |
| net of related debt               |     | 54,195     |       | 3,336,181   | 3,390,376    |    | 0       |
| Unrestricted                      |     | 406,655    |       | 592,901     | 999,556      |    | 285,372 |
| Total net assets                  | \$  | 460,850    | \$    | 3,929,082   | \$ 4,389,932 | \$ | 285,372 |
| i otal net assets                 | φ   | 400,000    | φ     | 5,747,004   | ψ +,507,754  | φ  | 205,512 |

See accompanying notes to financial statements.

#### Statement of Activities

#### For the Year Ended March 31, 2008

|                                |                   | Program     | Revenues      | Net (Expe    | nd Change in Ne | t Assets     |            |
|--------------------------------|-------------------|-------------|---------------|--------------|-----------------|--------------|------------|
|                                |                   |             | Capital       |              |                 |              |            |
|                                | -                 | Charges for | Grants/       | Governmental | Business-type   |              | Component  |
| T 15                           | Expenses          | Services    | Contributions | Activities   | Activities      | Total        | Units      |
| Functions/Programs             |                   |             |               |              |                 |              |            |
| Primary government             |                   |             |               |              |                 |              |            |
| Governmental activities:       |                   |             |               |              |                 |              |            |
| Legislative                    | \$ 64,248         | \$ 0        | \$ 0          | \$ (64,248)  | \$ 0            | \$ (64,248)  | \$ 0       |
| General government             | 105,809           | 0           | 0             | (105,809)    | 0               | (105,809)    | 0          |
| Public safety                  | 49,293            | 7,585       | 0             | (41,708)     | 0               | (41,708)     | 0          |
| Public works                   | 208,524           | 13,945      | 0             | (194,579)    | 0               | (194,579)    | 0          |
| Capital projects               | 585,244           | 0           | 471,282       | (113,962)    | 0               | (113,962)    | 0          |
| Other                          | 14,061            | 0           | 0             | (14,061)     | 0               | (14,061)     | 0          |
| Total governmental activities  | 1,027,179         | 21,530      | 471,282       | (534,367)    | 0               | (534,367)    | 0          |
| Business-type activities:      |                   |             |               |              |                 |              |            |
| Water and sanitary sewer       | 255,987           | 186,826     | 226,482       | 0            | 157,321         | 157,321      | 0          |
| Water #2                       | 178,299           | 66,146      | 161,228       | 0            | 49,075          | 49,075       | 0          |
| Water 112                      | 170,277           | 00,140      | 101,220       |              | 42,073          | 49,073       |            |
| Total business-type activities | 434,286           | 252,972     | 387,710       | 0            | 206,396         | 206,396      | 0          |
| Total primary government       | \$ 1,461,465      | \$ 274,502  | \$ 858,992    | (534,367)    | 206,396         | (327,971)    | 0          |
| Component Units:               |                   |             |               |              |                 |              |            |
| Downtown Development Authority | \$ 290,957        | \$ 0        | \$ 0          | 0            | 0               | 0            | (290,957)  |
| Total component units          | \$ 290,957        | \$ 0        | \$ 0          | 0            | 0               | 0            | (290,957)  |
|                                |                   | :           |               |              |                 |              |            |
|                                | Revenues:         |             |               |              |                 |              |            |
| Taxes                          |                   |             |               | 139,976      | 0               | 139,976      | 300,543    |
|                                | hared revenue     |             |               | 189,385      | 0               | 189,385      | 0          |
|                                | t income          |             |               | 23,955       | 39,673          | 63,628       | 8,366      |
| Other                          |                   |             |               | 33,103       | 9,748           | 42,851       | 0          |
|                                | Total general re  | evenues     |               | 386,419      | 49,421          | 435,840      | 308,909    |
| Change                         | in net assets     |             |               | (147,948)    | 255,817         | 107,869      | 17,952     |
| Net asse                       | ts - beginning of | year        |               | 608,798      | 3,676,265       | 4,285,063    | 267,420    |
| Net asse                       | ts - end of year  |             |               | \$ 460,850   | \$ 3,932,082    | \$ 4,392,932 | \$ 285,372 |

## Governmental Funds Balance Sheet March 31, 2008

| <u>ASSETS</u>                      | General |         | Capital Projects |         | Gypsy<br>Moth |        | Total         |
|------------------------------------|---------|---------|------------------|---------|---------------|--------|---------------|
| Cash and investments               | \$      | 406,802 | \$               | 72,002  | \$            | 75,502 | \$<br>554,306 |
| Receivables:                       |         | 0       |                  | 270.016 |               | 0      | 270.016       |
| Accounts receivable                |         | 0       |                  | 279,916 |               | 0      | 279,916       |
| Taxes receivable                   |         | 8,420   |                  | 0       |               | 0      | 8,420         |
| Interest receivable                |         | 0       |                  | 0       |               | 667    | 667           |
| Assessment receivable              |         | 4,098   |                  | 0       |               | 0      | 4,098         |
| Due from other funds               |         | 48,918  |                  | 0       |               | 0      | <br>48,918    |
| Total assets                       | \$      | 468,238 | \$               | 351,918 | \$            | 76,169 | \$<br>896,325 |
| LIABILITIES AND FUND BALANCE       |         |         |                  |         |               |        |               |
| <u>Liabilities</u>                 |         |         |                  |         |               |        |               |
| Accounts payable                   | \$      | 3,263   | \$               | 138,106 | \$            | 0      | \$<br>141,369 |
| Accrued liabilities                |         | 1,281   |                  | 0       |               | 0      | 1,281         |
| Due to other funds                 |         | 22,020  |                  | 0       |               | 0      | <br>22,020    |
| Total liabilities                  |         | 26,564  |                  | 138,106 |               | 0      | 164,670       |
| Fund Balance                       |         |         |                  |         |               |        |               |
| Unreserved:                        |         |         |                  |         |               |        |               |
| Undesignated                       |         | 441,674 |                  | 213,812 |               | 76,169 | 731,655       |
| Total liabilities and fund balance | \$      | 468,238 | \$               | 351,918 | \$            | 76,169 | \$<br>896,325 |

See accompanying notes to financial statements.

# Reconciliation of Balance Sheet of Governmental Funds to the Statement of Net Assets <u>March 31, 2008</u>

| Total fund balance - governmental funds  |          |          | \$<br>731,655 |
|--|----------|----------|---------------|
| Amounts reported for governmental activities in the statement of net assets are different because:     |          |          |               |
| Capital assets used in governmental activities are not financial                                       |          |          |               |
| resources and are not reported in the funds:  Cost of the capital assets                               | \$       | 83,228   |               |
| Accumulated depreciation   | <b>.</b> | (29,033) | 54,195        |
| Long-term liabilities are not due and payable in the current period and are not reported in the funds: |          |          |               |
| Note payable   |          |          | (325,000)     |
| Total net assets - governmental activities   |          |          | \$<br>460,850 |

## Governmental Funds

## Statement of Revenues, Expenditures and Changes in Fund Balance For the Year Ended March 31, 2008

|                                  |         |          | Capital  |           | (    | Gypsy  |    |           |
|----------------------------------|---------|----------|----------|-----------|------|--------|----|-----------|
|                                  | General |          | Projects |           | Moth |        |    | Total     |
| Revenues                         |         |          |          |           |      |        |    |           |
| Taxes                            | \$      | 87,625   | \$       | 0         | \$   | 0      | \$ | 87,625    |
| Collection fees                  |         | 31,513   |          | 0         |      | 0      |    | 31,513    |
| State shared revenue             |         | 189,385  |          | 0         |      | 0      |    | 189,385   |
| Special assessments levied       |         | 20,838   |          | 0         |      | 0      |    | 20,838    |
| Charges for services             |         | 21,530   |          | 0         |      | 0      |    | 21,530    |
| Interest                         |         | 17,586   |          | 2,774     |      | 3,595  |    | 23,955    |
| Licenses and permits             |         | 443      |          | 0         |      | 0      |    | 443       |
| Other                            |         | 32,660   |          | 471,282   |      | 0      |    | 503,942   |
| Total revenues                   |         | 401,580  |          | 474,056   |      | 3,595  |    | 879,231   |
| <u>Expenditures</u>              |         |          |          |           |      |        |    |           |
| Legislative                      |         | 64,248   |          | 0         |      | 0      |    | 64,248    |
| General government               |         | 103,249  |          | 0         |      | 0      |    | 103,249   |
| Public safety                    |         | 49,293   |          | 0         |      | 0      |    | 49,293    |
| Public works                     |         | 208,524  |          | 0         |      | 0      |    | 208,524   |
| Capital projects                 |         | 0        |          | 585,244   |      | 0      |    | 585,244   |
| Other                            |         | 13,762   |          | 0         |      | 300    |    | 14,062    |
| Total expenditures               |         | 439,076  |          | 585,244   |      | 300    |    | 1,024,620 |
|                                  |         | (37,496) |          | (111,188) |      | 3,295  |    | (145,389) |
| Other financing sources          |         |          |          |           |      |        |    |           |
| Debt proceeds                    |         | 0        |          | 325,000   |      | 0      |    | 325,000   |
| Net change in fund balance       |         | (37,496) |          | 213,812   |      | 3,295  |    | 179,611   |
| Fund balance - beginning of year |         | 479,170  |          | 0         |      | 72,874 |    | 552,044   |
| Fund balance - end of year       | \$      | 441,674  | \$       | 213,812   | \$   | 76,169 | \$ | 731,655   |

See accompanying notes to financial statements.

# Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balance of Governmental Funds to the Statement of Activities <u>For the Year Ended March 31, 2008</u>

| Net change in fund balance - total governmental funds   |             | \$<br>179,611   |
|---|-------------|-----------------|
| Amounts reported for governmental activities in the statement of activities are different because:  |             |                 |
| Governmental funds report capital outlays as expenditures; in the statement of activities, these costs are allocated over their estimated useful lives as depreciation: |             |                 |
| Capital outlay  | \$<br>249   |                 |
| Depreciation expense  | <br>(2,808) | (2,559)         |
| Debt proceeds   |             | (325,000)       |
| Change in net assets of governmental activities   |             | \$<br>(147.948) |

## Proprietary Funds Statement of Net Assets March 31, 2008

|                                     | Busir        | Business-Type Activities |             |  |  |  |
|-------------------------------------|--------------|--------------------------|-------------|--|--|--|
|                                     | E            | Interprise Funds         |             |  |  |  |
|                                     | Water and    |                          |             |  |  |  |
|                                     | Sanitary     |                          |             |  |  |  |
|                                     | Sewer        | Water 2                  | Totals      |  |  |  |
| Assets                              |              |                          |             |  |  |  |
| Current Assets:                     |              |                          |             |  |  |  |
| Cash and investments                | \$ 513,554   | \$ 268,782               | \$ 782,336  |  |  |  |
| Accounts receivable - net           | 41,189       | 12,808                   | 53,997      |  |  |  |
| Interest receivable                 | 7,156        | 0                        | 7,156       |  |  |  |
| Total current assets                | 561,899      | 281,590                  | 843,489     |  |  |  |
| Restricted Assets:                  |              |                          |             |  |  |  |
| Deferred special assessments        | 33,906       | 0                        | 33,906      |  |  |  |
| Capital assets - at cost            | 3,481,777    | 2,092,075                | 5,573,852   |  |  |  |
| Less allowance for depreciation     | (666,420)    | (609,109)                | (1,275,529) |  |  |  |
| Net capital assets                  | 2,815,357    | 1,482,966                | 4,298,323   |  |  |  |
| Other Assets:                       |              |                          |             |  |  |  |
| Bond discount                       | 2,080        | 3,294                    | 5,374       |  |  |  |
| Total Assets                        | 3,413,242    | 1,767,850                | 5,181,092   |  |  |  |
| <u>Liabilities</u>                  |              |                          |             |  |  |  |
| Current Liabilities:                |              |                          |             |  |  |  |
| Accounts payable                    | 139,903      | 1,698                    | 141,601     |  |  |  |
| Accrued interest payable            | 1,276        | 10,866                   | 12,142      |  |  |  |
| Due to other funds                  | 59,902       | 88,365                   | 148,267     |  |  |  |
| Bonds payable                       | 45,000       | 50,000                   | 95,000      |  |  |  |
| Capital lease                       | 0            | 70,000                   | 70,000      |  |  |  |
| Total current liabilities           | 246,081      | 220,929                  | 467,010     |  |  |  |
| Long-term Liabilities:              |              |                          |             |  |  |  |
| Bonds payable                       | 205,000      | 230,000                  | 435,000     |  |  |  |
| Capital lease                       | 0            | 350,000                  | 350,000     |  |  |  |
| Total long - term liabilities       | 205,000      | 580,000                  | 785,000     |  |  |  |
| Total Liabilities                   | 451,081      | 800,929                  | 1,252,010   |  |  |  |
| Net Assets                          |              |                          |             |  |  |  |
| Invested in capital assets - net of |              |                          |             |  |  |  |
| related debt                        | 2,564,081    | 772,100                  | 3,336,181   |  |  |  |
| Unrestricted                        | 398,080      | 194,821                  | 592,901     |  |  |  |
| Total Net Assets                    | \$ 2,962,161 | \$ 966,921               | \$3,929,082 |  |  |  |

See accompanying notes to financial statements

## **Proprietary Funds**

## Statement of Revenues, Expenses and Change in Net Assets For the Year Ended March 31, 2008

|                                   | Bus              | Business-Type Activities |              |  |  |  |  |  |
|-----------------------------------|------------------|--------------------------|--------------|--|--|--|--|--|
|                                   | Enterprise Funds |                          |              |  |  |  |  |  |
|                                   | Water and        |                          |              |  |  |  |  |  |
|                                   | Sanitary         |                          |              |  |  |  |  |  |
|                                   | Sewer            | Water 2                  | Totals       |  |  |  |  |  |
| Gross service charges             | \$ 136,826       | \$ 65,471                | \$ 202,297   |  |  |  |  |  |
| Water costs                       | 107,650          | 0                        | 107,650      |  |  |  |  |  |
| Gross profit                      | 29,176           | 65,471                   | 94,647       |  |  |  |  |  |
| Operating revenues:               |                  |                          |              |  |  |  |  |  |
| Service connections               | 50,000           | 675                      | 50,675       |  |  |  |  |  |
| Charges, fees, etc.               | 898              | 8,850                    | 9,748        |  |  |  |  |  |
| Total operating revenues          | 50,898           | 9,525                    | 60,423       |  |  |  |  |  |
| Operating expenses:               |                  |                          |              |  |  |  |  |  |
| Utilities                         | 3,756            | 7,259                    | 11,015       |  |  |  |  |  |
| Operation and maintenance         | 39,788           | 71,375                   | 111,163      |  |  |  |  |  |
| Administration                    | 2,532            | 10,486                   | 13,018       |  |  |  |  |  |
| Fiscal and other charges          | 1,458            | 1,209                    | 2,667        |  |  |  |  |  |
| Depreciation                      | 85,668           | 49,050                   | 134,718      |  |  |  |  |  |
| Total operating expenses          | 133,202          | 139,379                  | 272,581      |  |  |  |  |  |
| Operating income (loss)           | (53,128)         | (64,383)                 | (117,511)    |  |  |  |  |  |
| Nonoperating revenues (expenses): |                  |                          |              |  |  |  |  |  |
| Interest income                   | 25,195           | 14,478                   | 39,673       |  |  |  |  |  |
| Grant income                      | 170,901          | 0                        | 170,901      |  |  |  |  |  |
| Interest expense                  | (15,135)         | (38,920)                 | (54,055)     |  |  |  |  |  |
| Payment from DDA                  | 55,581           | 161,228                  | 216,809      |  |  |  |  |  |
| Total nonoperating revenues       | 236,542          | 136,786                  | 373,328      |  |  |  |  |  |
| Change in net assets              | 183,414          | 72,403                   | 255,817      |  |  |  |  |  |
| Net assets - beginning of year    | 2,778,747        | 894,518                  | 3,673,265    |  |  |  |  |  |
| Net assets - end of year          | \$ 2,962,161     | \$ 966,921               | \$ 3,929,082 |  |  |  |  |  |

See accompanying notes to financial statements

# Proprietary Funds Statement of Cash Flows For the Year Ended March 31, 2008

|   | Water and  |            |            |
|---|------------|------------|------------|
|   | Sanitary   |            |            |
|   | Sewer      | Water 2    | Totals     |
| Cash flows from operating activities:                     |            |            |            |
| Cash received from customers                              | \$ 196,493 | \$ 67,960  | \$ 264,453 |
| Cash payments to suppliers for                            |            |            |            |
| goods and services  | (34,088)   | (78,543)   | (112,631)  |
| Cash payments to employees for services                   | (2,532)    | (10,486)   | (13,018)   |
| Other operating income                                    | 898        | 8,850      | 9,748      |
| Net cash provided (used) by operating activities          | 160,771    | (12,219)   | 148,552    |
| Cash flows from capital and related financing activities: |            |            |            |
| Grant revenue   | 170,901    | 0          | 170,901    |
| Collection of customer assessments                        | (91)       | 0          | (91)       |
| Principal paid on long-term debt                          | (40,000)   | (120,000)  | (160,000)  |
| Interest paid on long-term debt                           | (15,305)   | (40,678)   | (55,983)   |
| Payments from local units                                 | 182,226    | 160,586    | 342,812    |
| Net cash provided (used) by capital and                   |            |            |            |
| related financing activities                              | 297,731    | (92)       | 297,639    |
| Cash flows from investing activities:                     |            |            |            |
| Investment in capital assets                              | (464,565)  | 0          | (464,565)  |
| Interest and investment earnings                          | 24,874     | 14,478     | 39,352     |
| Net cash provided (used) by investing activities          | (439,691)  | 14,478     | (425,213)  |
| Net increase in cash and investments                      | 18,811     | 2,167      | 20,978     |
| Cash and investments - beginning of year                  | 494,743    | 266,615    | 761,358    |
| Cash and investments - end of year                        | \$ 513,554 | \$ 268,782 | \$ 782,336 |

## TOWNSHIP OF WEST BRANCH Statement of Fiduciary Net Assets March 31, 2008

|                                    |                    | Tax<br>Collection<br>Fund |
|------------------------------------|--------------------|---------------------------|
| Cash and investments               | <u>ASSETS</u>      | \$ 7,558                  |
|                                    | <u>LIABILITIES</u> |                           |
| Due to other governmental entities |                    | \$ 7,558                  |

## Component Unit Statement of Net Assets March 31, 2008

|                         | Downtown Development Authority |
|-------------------------|--------------------------------|
| <u>Assets</u>           |                                |
| Cash and investments    | \$ 164,003                     |
| Due from other funds    | 121,369                        |
| Total Assets            | 285,372                        |
| Net Assets Unrestricted | \$ 285,372                     |

# Component Unit Statement of Activities For the Year Ended March 31, 2008

| Functions/Programs                                | Expenses               | Program<br>Revenues | Net (Expense) Revenue and Changes in Net Assets |           |  |  |  |
|---|------------------------|---------------------|---|-----------|--|--|--|
| Downtown Development Authority General government | \$ 290,957             | \$ 0                | \$  | (290,957) |  |  |  |
|   | General Revenues:      |                     | '   | _         |  |  |  |
|   | Taxes                  |                     |   | 300,543   |  |  |  |
|   | Interest and investr   | ment earnings       |   | 8,366     |  |  |  |
|   | Total general revenu   | es                  |   | 308,909   |  |  |  |
|   | Change in net assets   |                     |   | 17,952    |  |  |  |
|   | Net assets - beginnin  | g of year           |   | 267,420   |  |  |  |
|   | Net assets - end of ye | ear                 | \$  | 285,372   |  |  |  |

## Notes to Financial Statements For the Year Ended March 31, 2008

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Township of West Branch conform to U.S. generally accepted accounting principles as applicable to governmental units. The following is a summary of the significant accounting policies used by the Township of West Branch:

#### **Reporting Entity**

The Township of West Branch (Township) was organized in 1885 and covers an area of approximately 36 square miles in West Branch, Michigan. The Township operates under an elected board (five members) and provides services to its residents in many areas including community enrichment and development and human services. The reporting entity for the Township is based on criteria set forth by statements issued by the Governmental Accounting Standards Board. All activities over which the Township exercises oversight responsibility have been included in the reporting entity. Oversight responsibility is determined by factors such as financial interdependency, selection of governing authority, designation of management, ability to significantly influence operations, and accountability for fiscal matters of the entity.

Discretely Presented Component Units – The component unit column in the combined financial statements, which represents the financial data of the Township of West Branch Downtown Development Authority (Authority) is reported in a separate column to emphasize that it is legally separate from the Township. The Authority operates under the directorship of a board appointed by the Township of West Branch Board. The annual budget of the Authority is approved by the Township Board. The Authority cannot levy taxes or issue debt without the approval of the Township Board. The Authority was created to halt property value deterioration and the causes thereof, to increase property tax valuation, and to promote economic growth within the development district. The financial statements of the Authority can be obtained at 1705 S. Fairview Road, West Branch, MI 48661.

These statements also include the water and sewer systems managed by the Township. Generally accepted accounting principles now require this activity to be reported in the Township's annual financial statements. The Township has sole authority to set rates and is financially responsible for the integrity of the system. The financial statements reflect the financial position and results of operations for the systems for the fiscal year ending March 31, 2008.

The financial statements of certain other governmental organizations listed below are not included in the financial statements of the Township as they do not meet the criteria for being a component unit of the township.

Ogemaw Fire Board – The Fire Board is a joint venture with five other local units. The Township appoints one of the six board members and is not financially accountable for the Fire Board.

Ogemaw Hills Recreation Department – The recreation department is a joint venture with six other local units. The Township appoints one of the board members and is not financially accountable for the recreation department.

## Notes to Financial Statements For the Year Ended March 31, 2008

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

#### **Government-Wide and Fund Financial Statements**

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the non-fiduciary activities of the primary government. For the most part, the effect of inter-fund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function. Taxes, state shared revenues, and other items not properly included among program revenues are reported instead as general revenue.

Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

#### Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

As a general rule, the effect of inter-fund activity has been eliminated from the government-wide financial statements.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Township considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

## Notes to Financial Statements For the Year Ended March 31, 2008

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Property taxes, state-shared revenue, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenue in the current fiscal period. All other revenue items are considered to be available only when cash is received by the government.

Operating income reported in proprietary fund financial statements includes revenues and expenses related to the primary, continuing operations of the fund. Principal operating revenues for proprietary funds are charges to customers for sales or services. Principal operating expenses are the costs of providing goods or services and include administrative expenses and depreciation of capital assets. Other revenues and expenses are classified as non-operating in the financial statements.

Private-sector standards of accounting issued prior to December 1, 1989, are generally followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with the standards of the Governmental Accounting Standards Board. The government has elected to also follow private-sector standards issued after November 30, 1989 for its business-type activities.

The Township reports the following major funds:

**General Fund -** The General Fund is used to account for all financial transactions not accounted for in another fund, including the general operating expenditures of the local unit. Revenues are derived primarily from property taxes and state and federal distributions, grants and other intergovernmental revenues.

**Gypsy Moth Fund** – The Gypsy Moth Fund is used to record transactions relative to the treatment and control of gypsy moth masses in the Township.

**Capital Project Fund** - The Capital Projects Fund is used to record the activity related to major construction projects of the Township. Included are transaction related to the improvements to the Mulch Manufacturing site.

**Water and Sanitary Sewer Fund** – The Water and Sanitary Sewer Fund is used to record transactions relative to the operation of the water and sewer use for the Township of West Branch.

Water 2 Fund – The Water 2 Fund is used to record transactions relative to the I-75 project from Cook Road to M-55 and for future service connections.

#### Assets, Liabilities, and Net Assets or Equity

<u>Deposits and Investments</u> – Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value.

## Notes to Financial Statements For the Year Ended March 31, 2008

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

<u>Receivables and Payables</u> – In general, outstanding balances between funds are reported as "due to/from other funds." Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as "advances to/from other funds." Any residual balances outstanding between the governmental activities are reported in the government-wide financial statements as "internal balances".

All trade and property tax receivables are shown as net of allowance for uncollectible amounts. Property taxes are levied on each December 1<sup>st</sup> on the taxable valuation of property as of the preceding December 31<sup>st</sup>. Taxes are considered delinquent on February 14th of the following year, at which time penalties and interest are assessed.

<u>Capital Assets</u> – Capital assets, which include land, buildings, and equipment are reported in the applicable governmental column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$1,000. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. Costs of normal repair and maintenance that do not add value or materially extend asset lives are not capitalized.

Land, building, equipment and infrastructure are depreciated using the straight-line method over the following useful lives:

Buildings39 YearsBuilding and land improvements15 YearsEquipment5-7 YearsWater and sewer lines and equipment15-50 Years

<u>Long-term Obligations</u> – In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

## Notes to Financial Statements For the Year Ended March 31, 2008

#### NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

<u>Fund Equity</u> – In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

<u>Use of Estimates</u> – The process of preparing the basic financial statements in conformity with U.S. generally accepted accounting principles requires the use of estimates and assumptions regarding certain types of assets, liabilities, revenues, and expenses. Such estimates primarily relate to unsettled transactions and events as of the date of the financial statements. Accordingly, upon settlement, actual results may differ from estimated amounts.

#### **NOTE 2 – BUDGETS**

The State of Michigan adopted a Uniform Budgeting and Accounting Act (Act) applicable to all local governmental entities in the state. The law requires appropriation acts to be adopted for General and Special Revenue Funds of governments prior to the expenditure of monies in a fiscal year.

Each Township department head submits to the supervisor an itemized estimate of the anticipated expenditures of the Township for the next fiscal year for the Township activities under his or her charge. The supervisor shall prepare a complete itemized proposed budget for the next fiscal year and submit it to the Township Board. A public hearing on the budget is to be held before its final adoption, at such time and place as the Township Board directs, and notice of such public hearing is to be published at least one week in advance by the Township Clerk.

A copy of the proposed budget shall be on file and available to the public for inspection during office hours at the office of the Township Clerk for a period of not less than one week prior to such public hearing. Then no later than March, the Township Board shall, by resolution, adopt the budget for the next fiscal year and shall, in that resolution, make an appropriation of money needed for Township purposes during the ensuing fiscal year of the Township. Budgets are adopted at the fund level.

A comparison of actual results of operations to the budgeted amounts for the General Fund and Gypsy Moth Fund is presented as Required Supplemental Information.

## Notes to Financial Statements For the Year Ended March 31, 2008

#### **NOTE 3 – DEPOSITS AND INVESTMENTS**

Michigan Compiled Laws, Section 129.91, authorizes the Township to make deposits and invest in the accounts of federally insured banks, credit unions, and savings and loan associations which have an office in Michigan. The Township is allowed to invest in bonds, securities and other direct obligations of the United States or any agency or instrumentality of the United States; United States government or federal agency obligations; repurchase agreements; bankers' acceptance of United States banks; commercial paper rates within the two highest classifications which mature not more than 270 days after the date of purchase; obligations of the State of Michigan or its political subdivisions which are rated as investment grade; and mutual funds composed of investment vehicles which are legal for direct investment by local units of government in Michigan. The Township's deposits are in accordance with statutory authority.

At year-end, the Township's deposits and investments were reported in the basic financial statements in the following categories:

|                      | Governmental Activities |    | Business-Type Activities |    | Fiduciary Funds |    | Total     | -     | onent<br>its |
|----------------------|-------------------------|----|--------------------------|----|-----------------|----|-----------|-------|--------------|
| Cash and investments | \$<br>554,306           | \$ | 782,336                  | \$ | 7,558           | \$ | 1,344,200 | \$ 16 | 4,003        |
| Total                | \$<br>554,306           | \$ | 782,336                  | \$ | 7,558           | \$ | 1,344,200 | \$ 16 | 4,003        |

The breakdown between deposits and investments is as follows:

| Deposits (checking and savings accounts, certificates of deposit) | \$<br>667,201   |
|---|-----------------|
| Investments in interlocal agreement investment pools (i.e. Class) |                 |
| with a weighted average maturity not to exceed 60 days            | 839,579         |
| Petty cash and cash on hand                                       | 1,423           |
| Total   | \$<br>1,508,203 |

#### Custodial credit risk-Deposits

In the case of deposits, this is the risk in the event of a bank failure, the Township's deposits may not be returned to it. As of March 31, 2008, \$421,260 of the Township's bank balance of \$535,913, was exposed to custodial credit risk because it was uninsured and collateralized. As of March 31, 2008, \$64,003 of the component units' bank balance of \$164,003 was exposed to custodial credit risk because it was uninsured and collateralized.

The Township's investment policy does not identify interest rate risk, foreign currency risk, and concentration credit risk.

## Notes to Financial Statements For the Year Ended March 31, 2008

## NOTE 4 - CAPITAL ASSETS

Capital asset activity of the Township for the current year was as follows:

|                                       | Beginning<br>Balance |           | Additions |         | Disposals and |   | Ending<br>Balance |           |
|---------------------------------------|----------------------|-----------|-----------|---------|---------------|---|-------------------|-----------|
|                                       | Balance              |           | Additions |         | Adjustments   |   | 1                 | 3alance   |
| Governmental activities:              |                      |           |           |         |               |   |                   |           |
| Capital assets not being depreciated: |                      |           |           |         |               |   |                   |           |
| Land                                  | \$                   | 36,436    | \$        | 0       | \$            | 0 | \$                | 36,436    |
| Capital assets being depreciated:     |                      |           |           |         |               |   |                   |           |
| Buildings and improvements            |                      | 21,860    |           | 0       |               | 0 |                   | 21,860    |
| Land improvements                     |                      | 2,350     |           | 0       |               | 0 |                   | 2,350     |
| Equipment                             |                      | 22,333    |           | 249     |               | 0 |                   | 22,582    |
| Subtotal                              |                      | 46,543    |           | 249     |               | 0 |                   | 46,792    |
| Less accumulated depreciation for:    |                      |           |           |         |               |   |                   |           |
| Buildings and improvements            |                      | 11,357    |           | 304     |               | 0 |                   | 11,661    |
| Land improvements                     |                      | 542       |           | 181     |               | 0 |                   | 723       |
| Equipment                             |                      | 14,326    |           | 2,323   |               | 0 |                   | 16,649    |
| Subtotal                              |                      | 26,225    |           | 2,808   |               | 0 |                   | 29,033    |
|                                       |                      |           |           | _,      |               |   |                   |           |
| Governmental activities, total        | _                    |           |           |         | _             |   |                   |           |
| capital assets - net of depreciation  | \$                   | 56,754    | \$        | (2,559) | \$            | 0 | \$                | 54,195    |
| Business-type activities:             |                      |           |           |         |               |   |                   |           |
| Capital assets not being depreciated: |                      |           |           |         |               |   |                   |           |
| Land                                  | \$                   | 26,700    | \$        | 0       | \$            | 0 | \$                | 26,700    |
|                                       |                      |           |           |         |               |   |                   |           |
| Capital assets being depreciated:     |                      | 0.017.010 |           | 161561  |               |   |                   | 0.401.555 |
| Water and Sanitary Sewer              |                      | 3,017,213 |           | 464,564 |               | 0 |                   | 3,481,777 |
| Water 2                               |                      | 2,065,375 |           | 0       |               | 0 |                   | 2,065,375 |
| Subtotal                              |                      | 5,082,588 |           | 464,564 |               | 0 |                   | 5,547,152 |
| Less accumulated depreciation for:    |                      |           |           |         |               |   |                   |           |
| Water and Sanitary Sewer              |                      | 580,752   |           | 85,668  |               | 0 |                   | 666,420   |
| Water 2                               |                      | 560,059   |           | 49,050  |               | 0 |                   | 609,109   |
| Subtotal                              |                      | 1,140,811 |           | 134,718 |               | 0 |                   | 1,275,529 |
|                                       |                      |           |           |         |               |   |                   |           |
| Business-type activities, total       | en e                 | 2.060.477 | œ.        | 220.046 | Ф             | 0 | æ                 | 4.000.000 |
| capital assets - net of depreciation  | <u>\$</u> .          | 3,968,477 | <u>\$</u> | 329,846 | \$            | 0 | \$                | 4,298,323 |

## TOWNSHIP OF WEST BRANCH Notes to Financial Statements For the Year Ended March 31, 2008

#### **NOTE 4 - CAPITAL ASSETS** (CONTINUED)

Depreciation expense was charged to functions as follows:

| Governmental activities: General government                | \$<br>2,808            |
|--|------------------------|
| Business-type activities: Water and Sanitary Sewer Water 2 | \$<br>85,668<br>49,050 |
| Total business-type activities depreciation expense        | \$<br>134,718          |

#### NOTE 5 – INTERFUND RECEIVABLES, PAYABLES AND TRANSFERS

A summary of inter-fund receivable and payable balances at March 31, 2008 and transfers made during the year ended March 31, 2008 is as follows:

| <u>Fund</u>              | Re | <u>ceivables</u> | <u>Payables</u> |         | Trans   | fers In | <u>Trai</u> | nsfers Out |
|--------------------------|----|------------------|-----------------|---------|---------|---------|-------------|------------|
| General                  | \$ | 48,918           | \$              | 22,020  | \$      | 0       | \$          | 0          |
| Component unit           |    | 121,369          |                 | 0       |         | 0       |             | 216,809    |
| Water and Sanitary Sewer |    | 0                |                 | 59,902  | 55,581  |         |             | 0          |
| Water 2                  |    | 0                |                 | 88,365  | 161,228 |         |             | 0          |
|                          | \$ | 170,287          | \$              | 170,287 | \$ 21   | 6,809   | \$          | 216,809    |

These inter-fund receivable and payable balances resulted from the time lag between the dates that (1) inter-fund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made.

These transfers are for debt service. The DDA transfers funds to the Water and Sanitary Sewer and Water 2 for the purpose of paying long-term debt.

## TOWNSHIP OF WEST BRANCH Notes to Financial Statements For the Year Ended March 31, 2008

#### NOTE 6 - LONG-TERM DEBT

The following details the Township's long-term debt:

| Primary Government   | Beginning Increase Balance (Decrease) |            | Ending Balance |
|--|---------------------------------------|------------|----------------|
| Brownfield Redevelopment Note, due in annual installments through 2022, bearing interest rate of 2.00%.                            | \$ 0                                  | \$ 325,000 | \$ 325,000     |
| Limited tax bonds 1998, dated November 1, 1998, due in annual installments through 2013, bearing interest rates of 4.00% to 4.85%. | 330,000                               | (50,000)   | 280,000        |
| Limited tax bonds 2000, dated August 1, 2000, due in annual installments through 2013 bearing interest rates of 5.10% to 5.40%.    | 290,000                               | (40,000)   | 250,000        |
| Obligation under capital lease (Note 7)  | 490,000                               | (70,000)   | 420,000        |
| Totals   | \$ 1,110,000                          | \$ 165,000 | \$ 1,275,000   |

## Notes to Financial Statements For the Year Ended March 31, 2008

#### NOTE 6 - LONG-TERM DEBT (CONTINUED)

Long-term obligation activity can be summarized as follows:

|                 | Balance<br>April 1, |           | Re          | etirements<br>and | Balance<br>March 31, | Amount Due<br>Within One |            |
|-----------------|---------------------|-----------|-------------|-------------------|----------------------|--------------------------|------------|
|                 | 2007                |           | _Additions_ | Payments          |                      | 2008                     | Year       |
| Brownfield Note | \$                  | -         | \$ 325,000  | \$                | _                    | \$<br>325,000            | \$ 207,000 |
| Bonds           |                     | 620,000   | 0           |                   | (90,000)             | 530,000                  | 95,000     |
| Capital lease   |                     | 490,000   | 0           |                   | (70,000)             | <br>420,000              | 70,000     |
|                 | \$                  | 1,110,000 | \$ 325,000  | \$                | (160,000)            | \$<br>1,275,000          | \$ 372,000 |

Annual debt service requirements to maturity for the above obligations are as follows:

| Year End  | Governn    | nental    | Business-Type Activities |            |  |  |  |  |  |
|-----------|------------|-----------|--------------------------|------------|--|--|--|--|--|
| March 31  | Principal  | Interest  | Principal                | Interest   |  |  |  |  |  |
| 2009      | \$ 207,000 | \$ 0      | \$ 165,000               | \$ 47,928  |  |  |  |  |  |
| 2010      | 0          | 0         | 165,000                  | 39,452     |  |  |  |  |  |
| 2011      | 0          | 0         | 175,000                  | 30,870     |  |  |  |  |  |
| 2012      | 0          | 0         | 185,000                  | 21,715     |  |  |  |  |  |
| 2013      | 11,821     | 0         | 190,000                  | 12,003     |  |  |  |  |  |
| 2014-2018 | 50,464     | 8,639     | 70,000                   | 1,960      |  |  |  |  |  |
| 2019-2023 | 55,715     | 3,387     | 0                        | 0          |  |  |  |  |  |
| Total     | \$ 325,000 | \$ 12,026 | \$ 950,000               | \$ 153,928 |  |  |  |  |  |

#### **NOTE 7 – CAPITAL LEASE OBLIGATION**

In April of 1993, the County of Ogemaw issued \$1,400,000 in bonds in order to pay for the construction of a water supply system in West Branch Township. The County owns the system and leases it to the Township for as long as the bonds remain outstanding. The Township is responsible for operation and maintenance of the system. The Township will own the system when the bonds have been paid.

The bonds are partly payable from taxes collected by the Tax Increment Financing Authority, revenue generated from operation of the water tower and revenue generated from a special assessment roll. Both the Township of West Branch and County of Ogemaw have pledged full faith and credit for repayment of the bonds. The lease calls for the Township to make payments to the County in amounts equal to the bond and interest payments due on the bonds.

## Notes to Financial Statements For the Year Ended March 31, 2008

#### NOTE 7 – CAPITAL LEASE OBLIGATION (CONTINUED)

Obligations under capital lease have been recorded in the Proprietary Fund at the present value of future minimum lease payments, discounted at interest rates ranging from 3.2% to 5.6%.

The future minimum lease payments under the capital lease and present value of the net minimum lease payments are as follows:

| Year Ended                                     |    | Lease   |
|--|----|---------|
| _ March 31,                                    | _P | ayments |
|  |    |         |
| 2009   | \$ | 91,525  |
| 2010   |    | 87,640  |
| 2011   |    | 83,720  |
| 2012   |    | 79,800  |
| 2013   |    | 75,880  |
| Thereafter                                     |    | 71,960  |
|  |    |         |
| Total future minimum lease payments            |    | 490,525 |
|  |    |         |
| Less amount representing interest              |    | 70,525  |
|  |    |         |
| Present value of future minimum lease payments | \$ | 420,000 |
|  |    |         |

#### NOTE 8 – PENSION PLAN

The Township contributes to a defined contribution pension plan covering all employees and elected officials, but excluding election workers. Contributions to each individual's simplified employee pension account are 15% of each employee's salary or wages. Contributions for the year ending March 31, 2008 were \$14,073.

## Notes to Financial Statements For the Year Ended March 31, 2008

## NOTE 10 – RECONCILIATION OF OPERATING INCOME TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES

|  | Water and<br>Sanitary<br>Sewer | Water 2     | Total        |  |  |
|--|--------------------------------|-------------|--------------|--|--|
| Operating income (loss)                              | \$ (53,128)                    | \$ (64,383) | \$ (117,511) |  |  |
| Adjustment to reconcile operating income (loss)      |                                |             |              |  |  |
| to net cash provided (used) by operating activities: |                                |             |              |  |  |
| Depreciation   | 85,668                         | 49,050      | 134,718      |  |  |
| Amortization   | 415                            | 659         | 1,074        |  |  |
| Changes in operating assets and liabilities:         |                                |             |              |  |  |
| Accounts receivable                                  | 9,667                          | 1,814       | 11,481       |  |  |
| Accounts payable                                     | 118,149                        | 641         | 118,790      |  |  |
| Net cash provided (used) by operating activities     | \$ 160,771                     | \$ (12,219) | \$ 148,552   |  |  |

#### **NOTE 10 - PROPERTY TAXES**

Property taxes are assessed on December 31, levied on the following July 1 and December 1 and are payable through February 14. The Township bills and collects its own taxes and also taxes for the State of Michigan, County of Ogemaw, West Branch-Rose City Public Schools, Kirtland Community College, C.O.O.R. Intermediate School District, and West Branch District Library. The collection of these taxes and remittance to the proper authority are accounted for in the Current Tax Collections Fund. Township property tax revenues levied December 1, 2007 are recognized as revenue for the year ended March 31, 2009.

During 1996, as a result of a vote of the citizens, a 15 year additional 0.19950 mills was levied for operation of a senior citizen center. These taxes are forwarded to the City of West Branch, owners of the building, for expenditures of the center servicing Ogemaw County.

#### NOTE 11 - RISK FINANCING AND RELATED INSURANCE ISSUES

The Township is exposed to various risk of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees and natural disasters. The Township continues to carry commercial insurance for risk of loss.

## Required Supplemental Information Budgetary Comparison Schedule - General Fund For the Year Ended March 31, 2008

|                                  | Original<br>Budget |           |    | l Amended<br>Budget | Actual        | Variances with Final Budget Favorable (Unfavorable) |          |
|----------------------------------|--------------------|-----------|----|---------------------|---------------|---|----------|
| Revenues                         |                    |           |    |                     | <br>          |   | _        |
| Taxes                            | \$                 | 70,000    | \$ | 70,000              | \$<br>87,625  | \$  | 17,625   |
| Collection fees                  |                    | 23,000    |    | 23,000              | 31,513        |   | 8,513    |
| State shared revenue             |                    | 188,000   |    | 188,000             | 189,385       |   | 1,385    |
| Special assessments levied       |                    | 13,000    |    | 13,000              | 20,838        |   | 7,838    |
| Charges for services             |                    | 16,000    |    | 16,000              | 21,530        |   | 5,530    |
| Interest                         |                    | 4,000     |    | 4,000               | 17,586        |   | 13,586   |
| Licenses and permits             |                    | 1,400     |    | 1,400               | 443           |   | (957)    |
| Other                            |                    | 37,985    |    | 37,985              | 32,660        |   | (5,325)  |
| Total revenues                   |                    | 353,385   |    | 353,385             | <br>401,580   |   | 48,195   |
| Expenditures                     |                    |           |    |                     |               |   |          |
| Legislative                      |                    | 51,405    |    | 51,405              | 64,248        |   | (12,843) |
| General government               |                    | 145,453   |    | 145,453             | 103,249       |   | 42,204   |
| Public safety                    |                    | 45,400    |    | 45,400              | 49,293        |   | (3,893)  |
| Public works                     |                    | 225,947   |    | 225,947             | 208,524       |   | 17,423   |
| Other                            |                    | 15,750    |    | 15,750              | <br>13,762    |   | 1,988    |
| Total expenditures               |                    | 483,955   |    | 483,955             | 439,076       |   | 44,879   |
| Net change in fund balance       |                    | (130,570) |    | (130,570)           | (37,496)      |   | 93,074   |
| Fund balance - beginning of year |                    | 479,170   |    | 479,170             | <br>479,170   |   | 0        |
| Fund balance - end of year       | \$                 | 348,600   | \$ | 348,600             | \$<br>441,674 | \$  | 93,074   |

## Required Supplemental Information Budgetary Comparison Schedule - Gypsy Moth Fund For the Year Ended March 31, 2008

|                                  | Original Final Amended Budget Budget A |         |    |         |    |        | Variances with Final Budget Favorable (Unfavorable) |       |  |
|----------------------------------|--|---------|----|---------|----|--------|---|-------|--|
| Revenues Interest                | \$                                     | 1,500   | \$ | 1,500   | \$ | 3,595  | \$  | 2,095 |  |
| Expenditures Other               |  | 5,200   |    | 5,200   |    | 300    |   | 4,900 |  |
| Net change in fund balance       |  | (3,700) |    | (3,700) |    | 3,295  |   | 6,995 |  |
| Fund balance - beginning of year |  | 72,874  |    | 72,874  |    | 72,874 |   | 0     |  |
| Fund balance - end of year       | \$                                     | 69,174  | \$ | 69,174  | \$ | 76,169 | \$  | 6,995 |  |



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## WEINLANDER FITZHUGH

CERTIFIED PUBLIC ACCOUNTANTS & CONSULTANTS

August 7, 2008

REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Township Board Township of West Branch Ogemaw County, Michigan

We have audited the financial statements of the Township of West Branch, Ogemaw County, Michigan as of and for the year ended March 31, 2008, and have issued our report thereon dated August 7, 2008. We conducted our audit in accordance with U.S. generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### **Internal Control Over Financial Reporting**

In planning and performing our audit, we considered the Township of West Branch's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements but not for the purpose of expressing an opinion on the effectiveness of the Township of West Branch's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of the Township of West Branch's internal control over financial reporting.

Our consideration on internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control over financial reporting that we consider to be significant deficiencies.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with

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## **RSM**! McGladrey Network



## WEINLANDER FITZHUGH

Township Board Township of West Branch August 7, 2008

U.S. generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the Township of West Branch's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control over financial reporting. We consider the deficiencies described in a separate correspondence to the Township Board dated August 7, 2008 to be significant deficiencies in internal control over financial reporting.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be presented or detected by the Township of West Branch's internal control. Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, we believe the significant deficiencies described above are material weaknesses.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the Township of West Branch's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance that are required to be reported under Government Auditing Standards.

This report is intended solely for the information of the Township Board, management and related regulatory agencies and federal awarding agencies and pass-through entities and is not intended to be, and should not be, used by anyone other than these specified parties.

Weinlander Fitzhugh



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## WEINLANDER FITZHUGH

CERTIFIED PUBLIC ACCOUNTANTS & CONSULTANTS

August 7, 2008



Township Board Township of West Branch Ogemaw County, Michigan

In planning and performing our audit of the financial statements of the Township of West Branch (Township) as of and for the year ended March 31, 2008, in accordance with U.S. generally accepted auditing standards. We considered the Township of West Branch's internal control over financial reporting (internal control) as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Township's internal control. Accordingly, we do not express an opinion on the effectiveness of the Township's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control that we consider to be material weaknesses.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A deficiency in design exists when a control necessary to meet the control objective is missing, or when an existing control is not properly designed so that even if the control operates as designed, the control objective is not always met. A deficiency in operation exists when a properly designed control does not operate as designed or when the person performing the control does not possess the necessary authority or qualifications to perform the control effectively.

A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with U.S. generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected.

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## **WEINLANDER FITZHUGH**

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A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected. We consider the following significant deficiencies to be material weaknesses:

#### **Segregation of Duties**

One of the strongest controls in an internal control system is known as "segregation of duties". This means that there are different individuals performing different duties within a specific accounting function. Having multiple individuals performing duties in the same accounting function acts as a check and balance.

As is common in many small organizations, there is often only a few people, sometimes only one person, performing the accounting and financial functions. It is also common to have these individuals concentrate their efforts in one area. For example, one person does all the payroll, one person does all the disbursing, and one person does all the billing and receipting.

While this is usually more efficient, it weakens the internal control system. There are generally insufficient checks and balances in place.

This is the situation with the Township. Due to a limited staff size, the Township has a lack of segregation of duties with respect to the cash receipts accounting function because the duties are centralized with one individual.

The Township has begun the process of implementing compensating controls to reduce the significance of the deficiency, but due to the change in administrative personnel during the year, these compensating controls were not applied on a consistent basis. We continue to recommend the implementation by the Township of compensating controls over the cash receipts accounting function on a consistent basis.

#### **Financial Reporting**

As part of our consideration of the internal control over financial reporting, we as auditors are not allowed to be considered to be part of Township of West Branch internal controls. In taking this required position, we must consider whether the Township has the ability, on its own, to monitor and report financial activity in accordance with our professional standards without auditor involvement.



## WEINLANDER FITZHUGH

Township Board Township of West Branch August 7, 2008 Page 3

The Township uses accounting software as a management tool to monitor the financial status of the Township, to facilitate the preparation and amendment of budgets and to compare budgeted amounts to actual results. In addition, the Township demonstrates the ability to report fund level activities, monitor fiduciary fund activities (including tax collections and disbursements) and report on certain fund level note disclosures. Due to the complexity of the required government wide financial statements, proprietary fund statements and related note disclosures in accordance with GASB 34, the Township does not maintain personnel who can properly report in accordance with U.S. generally accepted accounting principles without auditor involvement.

The preceding comments are not intended to reflect on the performance or capability of any employee.

This communication is intended solely for the information and use of the Board of Directors, management, the Township Board and others within the Township, federal awarding agencies and is not intended to be and should not be used by anyone other than these specified parties.

Weinlander Fitzbugh